# Supporting the Promotion of Watermelon



I want to talk to you about Jennifer...

- Female, 48 years old
- Family oriented
- Morals and values guide decisions
- Experiences are more important than things
- May be somewhat quiet, she is an optimistic gogetter and used to taking charge





## Additional Programs Supporting the Industry

#### Research that drives promotion

- Consumer Attitude & Usage Research
- Retail Research
  - Scan Data
  - Ad Tracking
- Supply Chain Research: AMS Market News data to track FOB and movement
- Foodservice Research
  - Handling
  - Menu Trends
  - Operator & Consumer Insights
- Health & Nutrition Research adding to nutrition messaging

#### Industry Support & Trainings

- Crisis Communications
- Training
  - Communications Training
  - Queen Training



## Board Revenue & Expenses, 2008-2025



Between 2009-2018, there was a unique combination of revenue exceeding projections and some programs, while executed, were under budgeted amounts.

In 2018, the Executive Committee directed a drawdown of operating reserve to fund more robust activities in an increasingly competitive marketplace.

## Board Revenue & Expenses, 2023-2025

	2023	2024*	2025*
Revenue	\$3,216,887	\$3,426,783	\$3,426,783
Expense	\$3,741,959	\$3,649,557	\$3,426,783

To achieve a balanced budget in 2025, the budget and programs will have to be reduced by \$315,176 compared to 2023. The goal is a balanced budget regardless of the assessment rate.

\*Projections



# Just like growing watermelon, promoting watermelon comes at a higher cost in 2023

#### Farming input costs increasing

- Seeds
- Fertilizer
- Labor
- Transportation
- Land

#### Promotion input costs increasing

- Agency/consulting support
- Advertising
- Sponsorship rates
- Serving watermelon at events
- Nutrition human research





In addition to these costs and budget shifts, inflation has had a major impact the Board's buying power.



The Board is currently one of the lowest assessment as the percentage of unit value compared to other Boards.



# Assessment Percentage of Unit Value Across Commodity Boards

But ranks among the highest ROI when compared to other Board's five-year evaluations.



ROI/BCR According to Most Recent Five-Year Evaluation Across Commodity Boards

Also to note Watermelon Movement and FOB Price have increased since the last assessment increase.



### Watermelon Board Assessment Rate History

The assessment has been increased once in 34 years, in 2008.

Watermelon Weights	Original Assessment: Grower/Shipper	Current Assessment: Grower/Shipper	Original Assessment: Importer	Current Assessment: Importer
Per Pound	\$0.0002	\$0.0003	\$0.0004	\$0.0006
700 lb Bin	\$0.14	\$0.21	\$0.28	\$0.42
A Load	\$8	\$12	\$16	\$24

## It has been 15 years since the last assessment increase, is it time for another?

## Watermelon Board Assessment Rate for Growers/Shippers



All of these figures are for growers and shippers. Double the amount is paid by the importers.

### Watermelon Board Assessment Rate for Importers

Watermelon Weights	Current Assessment	Option 1	Option 2
Per Pound	\$0.0006	\$0.0008	\$0.0009
700 lb Bin	\$0.42	\$0.56	\$0.63
A Load	\$24	\$32	\$36

All of these figures are split between growers and shippers. The full amount is paid by the importers.

#### **The Process**

- Industry awareness and input through:
  - This presentation at Association Conventions
  - Ongoing NWPB Executive Committee Meetings
  - Monthly NWPB Watermelon Update
  - Webpage dedicated to information on the increase
  - Industry mailer
  - Town Hall at NWA Annual Convention

- Final NWPB decision at February Board Meeting
- If the Board votes to proceed:
  - USDA Submission
  - 60-Day Comment Period
  - USDA Rule Making
- Projected on January 1, 2025 the new assessment level would be collected

## **The Future**

Current Budget 2025: \$3,426,783

The Board will continue high caliber programming to increase demand but programs have already started to scale back to levels needed for a balanced budget.

#### Communications:

- Eliminate Streaming TV ads
- Lessen Podcast advertising
- Withdraw paid educator outreach
- Decrease events for consumers, influencers, RDs, potentially Marine Corps Marathon
- Reduce social media ad boost budget

#### Foodservice:

- Decrease media earned and paid
- Fewer events limited product sampling

#### Marketing:

- Reductions in digital retail marketing
- Scaling back tradeshow participation and trade media advertising
- Adjustments to retail representative promotional budgets
- Trimming down the presence of shoppable recipes on website

Research:

- Lessen nutrition research studies
- Decrease retail scan data



## **Option 1**

Option 1 Budget 2025: \$4,493,784 Reinstate and complement current programs

Communications:

- Continue investment and optimize streaming media and podcast ads
- Increase influencers with bigger audiences
- Return to in-person dietitian and fitness events sampling watermelon
- Video production (watermelon how-to's, recipes, grower stories) for TikTok, YouTube Shorts

Foodservice:

- Extend foodservice media campaign to year-round
- Increase foodservice events and event activations
- Raise maximum spending limit for operators promotion support allowing for larger chain engagement

Marketing:

- Elevate funding for incentives aimed at retailers
- Increase presence at tradeshows and other retail marketing events
- Expand digital retail marketing opportunities

#### Research:

• One additional human nutrition research study a year



## **Option 2**

Option 2 Budget 2025: \$5,025,420

Cutting edge marketing and communications programs

Communications:

- Sustainability-focus large scale media event
- College campus pop up experience (aka a 'Traveling Watermelon Stand')
- Convenience/gas station videos at the pump ads

Foodservice:

- Conduct direct to culinary student outreach
- Execute a recipe contest engaging the entire foodservice program

#### Marketing:

- In-store Grocery TV (GTV) network with over 19,000 digital displays
- Develop and print a "How to select" sticker for bins at retail
- Create visually striking bin wraps that cover pallet corners

#### Research:

 Increase consumer/retail research investment





## **Tiered Increase**

- USDA would permit a Tiered Increase over two consecutive years
- How it would work:
  - Option 1 effective January 1, 2025
  - Option 2 effective January 1, 2026
- Besides spreading out the increase, this option could be done under one Rule
  - Any tiered increase over a longer timespan requires two separate Rulemaking processes which have an associated costs

## Which Future do You Support in the Promotion of Watermelon?

#### slido

# Join at **slido.com #2353662**



Please only participate in the poll if you pay the NWPB assessment as a grower, shipper or importer.

# Join at slido.com #2353662



Poll Question: Do you support an assessment rate increase for the Watermelon Board?

- Yes, option 1 (\$0.0004/pound for growers and shippers each and \$0.0008/pound for importers)
- Yes, option 2 (\$0.00045/pound for growers and shippers each and \$0.0009/pound for importers)
- Yes, tiered approach with Option 1 followed by Option 2 the next year
- No, I don't support an increase

# Supporting the Promotion of Watermelon